TENTATIVE PROGRAMME SCHEDULE OF THE LEADERSHIP AND MANAGEMENT PROGRAMME FOR SENIOR MANAGEMENT OF NATIONAL METEOROLOGICAL AND HYDROLOGICAL SERVICES (NMHS) IN RA-II AND RA-V

Date & Time	26 August 2019, Monday	27 August 2019, Tuesday	28 August 2019, Wednesday	29 August 2019, Thursday	30 August 2019, Friday
	Leadership & Governance	WMO Human Resource Management	Strategic Foresight and Planning	Strategies in Communications, Negotiations and International Relations	Financial Management
08:30 - 09:00	Registration				
09:00 - 09:30	Opening Addresses	Sharing by Participants	Sharing by Participants	Sharing by Participants	Sharing by Participants
09:30 – 11:00	09:30 – 09:45 Course Overview 09:45 – 10:15 Group Photo and Tea Break	Overview of WMO and WMO Strategic Planning Highlights of WMO Leadership and Management Programme	Concept and Tools for Performance Management	Effective Communications Strategies	Public Financial Management
11:00 - 11:15	10:15 – 10:45	Tea Break	Tea Break	Tea Break	Tea Break
11:15 - 12:45	Introduction by Participants 10:45 – 12:15 Leadership Challenges in the 21 st Century	Country Perspectives on Human Resources Management Issues	Strategic Foresight and Managing in Complexity	Effective Communications Strategies	Public Financial Management
12:45 – 13:45	12:15 – 13:15 Lunch	Lunch	Lunch	Lunch	Lunch
13:45 – 15:15	13:15 – 15:15 Adaptive Leadership	Role, Operation and Management of NMHSs Role of Permanent Representatives	Complexity, Infrastructure and Decision Making Case Discussion: Climate Change Adaptation	Negotiation Strategies, Techniques and Stakeholders Engagements	Panel Discussion – Leadership Challenges and Strategies
15:15 – 15:30		Tea Break	Tea Break	Tea Break	Tea Break
15:30 – 17:00	Site Visit to MSS (CCRS and Changi)	Foundations for Improving People Performance	Decision-Making Using Data/Science-based Information	Negotiation Strategies, Techniques and Stakeholders Engagements – Applications	Final Reflections
17:00 – 17:30		Reflections & Sharing	Reflections & Sharing	Reflections & Sharing	Closing Ceremony
17:30 – 18:30	19:00 – 20:30 Welcome Dinner	Project team discussions			