CDP-EC-Capacity Development through Resource Mobilisation, Partnerships, and Development Assistance

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#### **Members:**

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- Mr Evan Thompson

# CDP-EC-RMPDA – Activity overview

- ✓ ET meetings: Oct 2020, Jan 2021
- ✓ Online updates/requests for feedback by Facilitator
- ✓ Wide variety of meets and feedback from WMO

## CDP-EC-RMPDA — TORs

#### Monitor and make recommendations on the following:

- Provide guidance and oversight regarding WMO efforts to strengthen assistance to the NMHSs of Developing and Least Developed Countries
- The facilitation of twinning arrangements and other innovative modes of bilateral cooperation
- Strategies to leverage initiatives in the UN system and other development partner initiatives
- Oversee and guide the implementation of the tasks of the Executive Council according to Resolution 8.3/1 (Cg-18). In particular, ensure that WMO activities that support capacity development, including the Country Support Initiative and VCP, as well as WMO-related CREWS activities, are complementary and take into consideration the unique national context of Members
- Strategies for identifying opportunities; how to best apply extra-budgetary resources to maximise impacts; develop guidance for NMHSs on resource mobilization strategy
- Approaches to develop, implement, monitor and evaluate projects
- Partnerships, promotion of multilateral and bi-lateral collaboration, Public-Private Engagement (PPE), interagency collaboration including WMO-IOC JCB

# CDP-EC-RMPDA – Drivers for proposed outputs

The focus of current and future activities under the ET are focused on linking in with TORs and making sure any activities:

- ✓ Add value to the work of WMO with a focus on providing feedback/guidance as opposed to practical implementation of specific capacity development activities (much of which is being done elsewhere across WMO, and by Members)
- ✓ Assist with the effective coordination of capacity development across WMO, which is believed to be central to the TORs of the wider Panel
- ✓ In line with b), feed into work on the revised Capacity Development Strategy
- ✓ Complement, rather than duplicate, any other work in the CDP-ETs and across WMO
- ✓ Recognises the busy schedules of all team members and contributors to the ET, so ensuring that we are prioritising those activities that will add most value as above
- ✓ Consider feedback from relevant WMO bodies, including from Congress and EC meets, to drive outputs

i) Assessment of key development needs/gaps in each Region (including consideration of significant upcoming initiatives under the Technical Commissions and Research Board) to feed into the revised Capacity Development Strategy

#### ➤ Note: Original activities/outputs based on ET discussion and TORs + later EC requests

- This links with the EC72 feedback: "To identify opportunities and complementarity between all WMO initiatives to strengthen capacity of developing Members when reviewing the WMO Capacity Development Strategy"
- It was proposed that this would not be looking in absolute detail, but reviewing what are
  the KEY needs and assessing if these are being tackled effectively and, if not, how/where
  might this be done across WMO and Members
- UPDATE: It was requested that this was to be taken into consideration for the
  development of the CDS and associated meetings were held with facilitator. Integration
  was dependent on decisions around purpose and audience for CDS which is now more
  orientated towards a 'framework' for CD to coordinate approach to CD across WMO, as
  opposed to identifying key outputs around WMO LTGs esp. LTG4 (latter should be covered
  by WMO SP/OP)
- SUGGESTION: For the latter it was proposed at CDP-5 that CDP could potentially peer review WMO SP/OP developments and the proposed outputs as per CDP TORs and to "...monitor the priorities of, and activities under, the WMO Strategic Plan..." (tbc).

ii) Review of current data collection platforms and methodologies and providing recommendations on how best to manage/streamline

- In initial ET-RMPDA discussions it was recognised that there are already numerous data sources available/methodologies for collection of data within WMO, and the potential need for these to be rationalised
- However, with the development of the new Country Hydromet Diagnostics (CHD) tool - and which links to some of the existing collection platforms e.g. Climate Services Checklist - it was decided to adjust this activity to assist with the peer review of the CHD
- UPDATE: The facilitator was in contact with those leading on the CHD, and peer review input arranged Sept '21 (Prof. Cudennec and Prof. Karnawati)

iii) Review of/guidance
on, initiatives (as
discussed at EC72) and
feedback to EC e.g.
Country Hydromet
Diagnostics tool, SOFF,
others TBD in
discussion with relevant
WMO departments/
programmes

- Discussion during CDP-2 in February 2021 emphasised the benefit of input from the CDP in major development initiatives, including SOFF.
- UPDATE: Following this meeting the facilitator discussed with WMO regarding ET-RMPDA being involved in peer review of SOFF but was decided at this time and as SOFF development was mature that input was not applicable at this stage. Instead it was agreed that the ET-RMPDA could best provide feedback into the CHD peer review, as per previous output ii)
- SUGGESTION: Need to consider how to 'support' and provide 'peer' review into other initiatives e.g. Early Warning For All

iv) Support of the independent evaluation of WMO projects as requested by EC-72

- In Decides 11 (EC-72), EC decided "To base the decision on scope and scale of future development projects implemented by the WMO Secretariat on a strategy that needs to be informed by an independent evaluation of relevance, effectiveness, efficiency and fiduciary risks of the current approach." And the CDP to: "To support the independent evaluation of the WMO Secretariat implemented projects".
- UPDATE: The Facilitator has fed into the initial scoping and design of the recruitment exercise for this consultant, and scoring applications. Further guidance/input will be provided once recruited and work started (Nov 22).
- It is anticipated, as part of this work, the consultant may include a review of materials/outputs related to the meeting mentioned in v) (March '21 re twinning arrangements and modes of bilateral cooperation) as an introduction to the portfolio, how it is being implemented, and the perspectives of key stakeholders.
- It has also been discussed with MSD/Projects Office with regards to this consultant feeding into activity vii): "...to conduct an assessment of and clarify the rules and responsibilities of, the different actors as well as the different funding mechanisms involved in WMO Capacity Development activities" as there are potential synergies between the two activities.

v) Input into guidance/ recommendations on the facilitation of twinning arrangements and other innovative modes of bilateral cooperation, and best practise for taking forward.

- Input was made into the meeting "Strengthening collaboration among NMHSs and WMO Centers for effective support to Members through extra-budgetary projects" facilitated by WMO 10th-12th March 2021.
- UPDATE: There was a significant amount of useful feedback gathered from this
  meeting. It was further highlighted to WMO, and in discussion with the ET-TD,
  the importance of ensuring this valuable feedback could be further shared
  with and taken on board to be used practically, particularly by those technical
  departments involved in projects, and the TCs.
- Some of this feedback could also be helpful for the CDS development and review was encouraged by facilitator.

vi.) Review and document recommendations on best practise in terms of working with development partners/ Government (to enhance knowledge sharing in this area).

- This links to feedback from EC-72 requesting the CDP to "To develop appropriate guidelines supporting the implementation of the WMO initiatives to strengthen the capacity of developing country Members"
- Professor Karnawati and her team in Indonesia pulled together questionnaires both online and in-person and conducted numerous interviews across the WMO Membership and Secretariat. This included LDCs, middle-income countries, and developed countries working in partnership with other NMHSs on capacity development activities.
- The goal of this activity was to identify ways to improve resources mobilization amongst WMO members. This was to be achieved through gaining further information on how resource mobilization activities were currently being conducted, and to identify what has worked well or not so well.
- The analysis from this activity was presented at CDP-4 in Feb '22.
- Recommendation-6 from CDP-4: "To include the findings of the survey conducted on resource mobilization into the Country Profile Data Base (CPDB) and Community Platform, and to share the presentation of the surveys' results with the WMO Project Management Board" (Done)
- It was also proposed at CDP-3/4 that some consideration of outputs from this activity may be useful for the CDS and WMO SP/OP

vii) As per tasks from Res 8.3/1(Cg-18), ensure that WMO activities that support capacity development, including the Country Support Initiative and VCP, as well as WMO-related CREWS activities, are complementary and take into consideration the unique national context of Members. Reviewing how these (and other similar) initiatives can fit together and complement/benefit each other.

- Initial discussions were held by Facilitator with those involved with CSI, CREWS, and we hoped to discuss further with VCP Members when they met (tbc)
- It was later noted that at EC73 there was an intervention (Doc 4.4): "To conduct an assessment of, and clarify the rules and responsibilities of, the different actors as well as the different funding mechanisms involved in WMO Capacity Development activities" (Decides 9).
- One of only two actions for CDP requested directly by Executive Council Decides 9 (as opposed to activities recommended by the CDP to EC based on Terms of Reference)
- Discussions held by Facilitator with the Swiss who originally proposed this intervention to ensure we understood the request. As well as WMO.
- A request was put out for a team volunteer to assist with this key activity in Feb '22 but resource challenges prevented input. Agreed at CDP-6 in September '22 to discuss further approach with WMO.
- Various discussions were also held recently with WMO Projects Office/MSD re linking in the initial scoping for this action as part of the work of the consultant for action iv. "Support of the independent evaluation of WMO projects as requested by EC-72". The how much this consultant can contribute beyond current scope.
- To also be discussed with VCP grouping (meeting date tbc Spring 2023)
- Agreed outputs could be valuable for CDS but timescales unlikely to match.
- Arguably this is key activity for ET between now and Congress and where CDP could add value.

viii) Recommendation 10 EC73

Decision 9: Make
recommendations and develop
strategies to strengthen
subregional, regional, interregional and other cooperation
groups in order to establish
synergies at inter-regional and
sub-regional levels and to
identify training and capacitybuilding opportunities

➤ It was agreed at CDP-4 in Feb '22 that WMO MSD would lead on this and draw in resource from ET-RMPDA and ET-HRDET as required at later date.

Additional activities...

- ➤ Input into Capacity Development Strategy
- > Facilitator led review with ETR for RTC Italy in May '22

### Challenges/ Opportunities

Being the first time WMO has set up a Capacity Development Panel, it provides a good opportunity to learn from the current setup and reflect on opportunities for future work post Congress 2023.

There were two key challenges recognised during the work of the ET (recognised across the ETs) which are both interrelated.

Despite these challenges a significant amount of work was achieved during this period; however the outputs could be enhanced further by the consideration of the following...

## Challenges/ Opportunities

- a) Resources to implement activities, made more challenging as resources crossed over between teams.
- Consider enhancing team size, and ensuring reduced cross over between teams.
- b) Wide/generalised nature of the ET TORs and making sure we are adding value to work of WMO.
- ➤ Unlike other Expert Teams whose TORs/outputs may be led by TC/RA Decisions, the ETs had wide TORs, generally not defined by previous Decisions at the outset. This can lead to a 'bias' in activities in the absence of further guidance. There were a couple of requests from EC which arose later in the period, and for which work continues.
- ➤ It would be good to consider, going forward, how to make the ET (and CDP) TORs more specific to ensure activities add value to the work of WMO; be driven by WMO; and also not overlap existing work undertaken elsewhere. This would also help to mitigate challenge a) and resources available.
- ➤ It may also be helpful to review how the Panel could add value to some of the significant upcoming capacity development initiatives and providing peer review e.g. Early Warnings For All.
- ➤ It is also proposed that it would be helpful to share experiences across the new WMO Panels in terms of challenges and opportunities to plan approach going forward.

(EC?) recommendations

Some of the activities from the ET are still to be concluded, and recommendations from these activities will follow once work is complete.

However, the following recommendations are made from the work currently completed and discussions held...

## (EC?) recommendations

- 1) To note (particularly Technical Departments and TCs) the recommendations from the meeting "Strengthening collaboration among NMHSs and WMO Centers for effective support to Members through extra-budgetary projects" (10th-12th March 2021) particularly feedback from Members regarding considerations around implementation of projects. It is also recommended that recommendations from the meet are incorporated into CDS development, and associated guidelines, as applicable.
- 2) To note the feedback received, and recommendations of, the 'Survey of RMPDA' focussed on best practise in terms of working with development partners/Government and resource mobilisation. These findings include (further detail in report): Focus on enhancing visibility amongst Government and partners; Enhanced capacity development/skills development in resource mobilisation and proposal development, including linking with development partner priorities and ensuring clear communication with stakeholders on proposed activities; support with skills development for strategic planning and linking with national priorities; sustainability planning. As per recommendation 1, it is proposed that the findings from the report should be considered for the CDS development, as applicable, as well as the WMO Operating Plan and proposed activities.
- 3) To encourage MoUs between WMO ETR and Members (possessing one or more RTC components) to enhance resource mobilisation and support to potential trainees of NMHSs from LDCs/SIDCs.

# Work to Congress 2023

#### Proposed priorities:

- Ongoing support to activity iv) "Support of the independent evaluation of WMO projects as requested by EC-72" in cooperation with WMO Secretariat
- Agreement of approach and timeline for activity vii) requested by EC73 "To conduct an assessment of, and clarify the rules and responsibilities of, the different actors as well as the different funding mechanisms involved in WMO Capacity Development activities"
- Ongoing input into the Capacity Development Strategy (CDS)
- Potential input into Resource Mobilisation Strategy currently being developed by WMO Secretariat
- Finalising Regional Training Centre review contribution