



4.4 REPORT OF THE EXPERT TEAM ON CAPACITY DEVELOPMENT THROUGH RESOURCE MOBILISATION, PARTNERSHIPS, AND DEVELOPMENT ASSISTANCE (CDP-ET-RMPDA)

4.4 (1) Report on activities of CDP-ET-RMPDA

Facilitator: Ms Karen McCourt

Members: Dr Somenath Dutta, Dr David Farrell, Prof Dwikorita Karnawati, Mr John Ogren, Mr Evans Thompson

Invited members: TBC

1. Meetings and wider input

Since the first CDP virtual meeting in August 2020, the CDP-ET-RMPDA has held two virtual meetings (October 8th 2020 and 11th January 2021). In addition, the facilitator, Karen McCourt, has had several discussions with members of the WMO Secretariat around the proposed outputs outlined below, and further discussions are planned following feedback from the second meet on the 11th January. The facilitators of CDP-ET-TDs and the CDP-ET-RMPDA have also closely interacted by email exchange, and attendance at ET meetings, to help coordinate actions and avoid duplication of efforts.

2. Drivers for proposed outputs

The virtual ET meetings have centred around determining potential outputs under the current ET Terms of Reference, with a focus on making sure any activities:

- a) Add value to the work of WMO – with a greater focus on providing feedback/guidance as opposed to practical implementation of specific capacity development activities (much of which is being done elsewhere across WMO, and by Members);
- b) Assist with the effective coordination of capacity development across WMO, which is believed to be central to the TORs of the wider Panel;
- c) In line with b), feed into work on the revised Capacity Development Strategy;
- d) Complement, rather than duplicate, any other work in the CDP-ETs and across WMO;
- e) Recognises the busy schedules of all team members and contributors to the ET, so ensuring that we are prioritising those activities that will add most value as per a); and
- f) Consider feedback from EC-72 held virtually in September 2020.

Relevant feedback from EC72:

EC72 Paper 4.4(1):

“(4) To request the Capacity Development Panel:

- (a) To identify opportunities and complementarity between all WMO initiatives to strengthen capacity of developing Members when reviewing the WMO Capacity Development Strategy;
- (b) To develop appropriate guidelines supporting the implementation of the WMO initiatives to strengthen the capacity of developing country Members;
- (c) To support the independent evaluation of the WMO Secretariat implemented projects;”

Point (c) is also related to

The Executive Council Decides (1) (f) To base the decision on scope and scale of future development projects implemented by the WMO Secretariat on a strategy that needs to be informed by an independent evaluation of relevance, effectiveness, efficiency and fiduciary risks of the current approach.

The TORs - and associated proposed outputs – are highlighted below under 4.4(2). It should be noted that these remain initial proposals for the first year of the CDP-ET-RMPDA, so may be adjusted/added to over time.

3. Questions for the wider CDP that arose from discussion

- i) As the CDP is a new body within WMO it would be helpful to know from the wider CDP, and Chair, if the approach of the CDP-ET-RMPDA in terms of setting proposed activities, as below, is an appropriate approach.
- ii) It would be good to understand further the route of feeding back into EC, as well as requests from the EC to the CDP/ETs, to help determine relevant outputs.
- iii) In line with ii) it would be helpful to understand further on expectations for timescales of proposed outputs (particularly if the outputs have not been directly requested from EC).

4.4 (2) Future work plan of CDP-ET-RMPDA

TOR 1: Provide guidance and oversight regarding WMO efforts to strengthen assistance to the NMHSs of Developing and Least Developed countries.

i) Proposed output (priority): Assessment of development needs/gaps in each Region.

Sub-output (priority): Review of current data collection platforms and methodologies (see below) and providing recommendations on how best to manage/streamline.

Output from discussions:

- This links with EC72 feedback: "To identify opportunities and complementarity between all WMO initiatives to strengthen capacity of developing Members when reviewing the WMO Capacity Development Strategy"
- This would not be looking in absolute detail, but reviewing what are the KEY needs and assessing if these are being tackled effectively – and, if not, how/where might this be done. This could include some of the major WMO initiatives e.g. WIS, around which capacity development is needed to ensure effective implementation.
- It was noted that it is very important to understand the capacity baseline before looking to build capacity.
- Can RAs and Members help to pull some of this together from either current info (see below) and/or new data (questionnaires etc) facilitated by the ET?
- This also requires input from TCs (and Research Board) to advise on significant *upcoming* initiatives, and what support may be required to ensure effective implementation globally.
- In line with the above, there are already numerous data sources available/methodologies for collection of data within WMO. For example, WMO is currently collecting Member capacity baseline data (climate services focused – Maxx Dilley) which could be peer reviewed in conjunction with the RAs. There may also be some feedback from the new Country Hydromet Diagnostics tool in due course. There are also other methodologies set up to assess capacity e.g. Service Delivery Strategy assessment (with a focus on competency).
- Review of needs/gaps should also consider Training Needs Analysis (whilst recognising some of this may be covered in ET-HRD and to avoid duplication).
- When considering how gaps may be tackled effectively, we should look at various modalities, including support by Members.
- For this output it will be important to link in closely with work of the other ETs, particularly ET-TDs. Some feedback has been already been collected here in terms of activities/future activities of TCs and within WMO. This output could link in with the work of ET-TDs by not just looking at what is currently being done, but also where there are still potential gaps and how these might be approached in a coordinated fashion across WMO.

By when: Ultimate output to feed into Capacity Development Strategy (CDS) (2022).
By who: David to Lead – John and Somenath to assist (to link in with work on the CDS)

ii) Proposed output (priority): Support of the independent evaluation of WMO projects

Update: This links to feedback from EC72 around support to this proposed evaluation. We are awaiting further feedback from WMO. An initial meeting to discuss how this would go forward was held in November but no conclusion was reached at that time. This will be discussed further at a meeting at the end of February so we will be updated at that point (Felipe Lucio) and can decide how the ET can best support this output as requested by EC72.

iii) Potential output: Review of/guidance on, initiatives (as discussed at EC72) and feedback to EC73 e.g. Country Hydromet Diagnostics tool, SOFF, others?

Update: TBD in discussion with relevant WMO departments/programmes. May need to request further feedback from EC for direction on this, and initiatives that it would be helpful for the CDP, and ET-RMPDA, to provide review and guidance on.

TOR 2: Monitor and make recommendations on the facilitation of twinning arrangements and other innovative modes of bilateral cooperation.

Proposed output (priority): Input into guidance/recommendations on the facilitation of twinning arrangements and other innovative modes of bilateral cooperation, and best practise for taking forward.

Update: WMO is already undertaking some work on reviewing twinning arrangements (under extra-budgetary projects) and are planning a meet in February to bring "twins" together to review the various twinning architectures and support mechanisms, and experiences, and identify areas the Secretariat can pursue to further facilitate work related to implementing twinning arrangements. Karen and Carla (ET-TDs) will attend and will use as an opportunity to see how the ETs and CDP can best feed into this work.

TOR 3: Monitor and make recommendations on strategies to leverage initiatives in the UN system, and other development partner initiatives.

Proposed output (priority): Review and document recommendations on best practise in terms of working with development partners/Government (to enhance knowledge sharing in this area).

Output from discussions:

- Including what has worked well or not so well.
- As part of this it would be good to look at recommendations on related initiatives e.g. WMO strategic planning template; should further training be provided on resource mobilisation and project proposals (may be link with ET-HRD).
- A Semi-structured questionnaire could be undertaken with selected developing country NMHSs, relevant WMO departments involved in projects, and developed country Members.
- Also links with TOR 5 and 6 (see below).

By when: EC-73

By who: Prof Karnawati to lead – Evan and David to assist.

TOR 4: Oversee and guide the implementation of the tasks of the Executive Council according to Resolution 8.3/1 (Cg-18). In particular, ensure that WMO activities that support capacity development, including the Country Support Initiative and VCP, as well as WMO-related CREWS activities, are complementary and take into consideration the unique national context of Members.

***Proposed output (priority):* As per tasks from Res 8.3/1(Cg-18), reviewing how these (and other similar) initiatives can fit together and complement/benefit each other.**

By when: Initial outline by EC-73

By who: Karen to lead. Potential input from WMO VCP Informal Planning Meeting (IPM) Group.

TOR 5: Monitor and make recommendations on strategies for identifying opportunities, how to best apply extra-budgetary resources to maximise impacts; develop guidance for NMHSs on resource mobilization strategy.

Output from discussions: This may be covered off by output under TOR 3. May also link with TOR 1 and identified gaps.

TOR 6: Monitor and make recommendations on approaches to develop, implement, monitor and evaluate projects.

***Potential output:* This could include a review of monitoring tools currently available/used by WMO/Members and knowledge sharing around this.**

TOR 7: Monitor and make recommendations on partnerships, promotion of multilateral and bi-lateral collaboration, Public-Private Engagement (PPE), interagency collaboration including WMO-IOC JCB.

Output from discussion: It has been proposed that this could form part of TOR 2 as opposed to being a separate TOR. TBC.